



# AGENDA

## OVERVIEW AND SCRUTINY BUSINESS PANEL

**Date: TUESDAY, 25 JANUARY 2022 at 7.05 pm**

**Venue: Civic Suite, Lewisham Town Hall, London SE6 4RU**  
**Also Remotely – via Microsoft Teams**

**Enquiries to: Jasmine Kassim**  
**Telephone: 0208 314 8577 (direct line)**  
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### MEMBERS

Councillor Paul Maslin	Chair	Labour Co-op
Councillor Octavia Holland	Vice Chair	L
Councillor Peter Bernards	Chair of Housing Select Committee	L
Councillor Juliet Campbell	Chair of Safer and Stronger Communities Select Committee	L
Councillor Louise Krupski	Chair of Sustainable Development Select Committee	Labour Co-op
Councillor Joan Millbank	Labour Group Representative	L
Councillor John Muldoon	Chair of Healthier Communities Select Committee	Labour Co-op
Councillor Luke Sorba	Chair Children and Young People Select Committee	L
Councillor Susan Wise	Labour Group Representative	Labour Co-op
Councillor Mark Ingleby	Chair of Public Accounts Select Committee	L

**Members are summoned to attend this meeting**

**Kim Wright**  
**Chief Executive**  
**Lewisham Town Hall**  
**Catford**  
**London SE6 4RU**  
**Date: Monday, 17 January 2022**



INVESTOR IN PEOPLE

The public are welcome to attend our committee meetings, however occasionally committees may have to consider some business in private. Copies of reports can be made available in additional formats on request.

## ORDER OF BUSINESS – PART 1 AGENDA

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**Lewisham**



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## Overview and Scrutiny Business Panel

### Minutes

**Date:** 25 January 2022

**Key decision:** No

**Class:** Part 1

**Ward(s) affected:** All

**Contributors:** Chief Executive / Head of Business and Committee

### Outline and recommendations

Members are asked to consider minutes of that part of the meeting of the Overview and Scrutiny Business Panel of 16 November 2021, which were opened to the press and public

#### 1. Recommendation

It is recommended that minutes of those parts of meetings of the Overview and Scrutiny Business Panel which were opened to the press and public on 16 November 2021 be confirmed and signed.

**Kim Wright**  
**Chief Executive,**  
**Lewisham Town Hall,**  
**Catford SE6 4RU**

**17 January 2022**

# MINUTES OF THE OVERVIEW AND SCRUTINY BUSINESS PANEL

Tuesday, 16 November 2021 at 7.05 pm

IN ATTENDANCE: Councillors Paul Maslin, Peter Bernards, Juliet Campbell, John Muldoon and Luke Sorba.

MEMBER(S) UNDER STANDING ORDERS ALSO IN ATTENDANCE:  
Councillor Stephen Penfold (Vice Chair – Housing Select Committee).

MEMBER(S) OF THE PANEL ALSO JOINING THE MEETING VIRTUALLY: Councillors:  
Louise Krupski, Joan Millbank, Susan Wise and Mark Ingleby.

MEMBER(S) UNDER STANDING ORDERS ALSO JOINING THE MEETING  
VIRTUALLY: Councillors Chris Best (Deputy Mayor and Cabinet Members for Health and  
Social Care, and Paul Bell (Cabinet Member for Housing and Planning)

NB: Those Councillors listed as joining virtually were not in attendance for the purposes  
of the meeting being quorate, any decisions taken, or to satisfy the requirements of s85  
Local Government Act 1972.

OFFICER(S) ALSO JOINING THE MEETING VIRTUALLY:  
Executive Director of Community Services, Director of Adult Joint Commissioning  
(National Health Services Lewisham Clinical Commissioning Group), Assistant Director  
(Integrated Commissioning), Director of Housing, Head of Strategic Development, Head  
of Housing Partnerships and Strategic Improvements, Planning Development and Land  
Manager, Business Partner (Financial Services), Assistant Chief Executive, Head of  
Scrutiny, and Head of Committee Business.

Clerk: Senior Committee Manager.

An apology for lateness was received on behalf of Councillor Peter Bernards.  
Councillors Luke Sorba and Joan Millbank gave apologies for leaving early.

## 1. Minutes

RESOLVED that the minutes of the open meetings of the Overview and Scrutiny  
Business Panel held on 28 September 2021 and 12 October 2021, be confirmed  
as accurate records.

## 2. Declarations of Interest

Councillor Luke Sorba declared an interest in respect of item 4, as the Council's  
appointee to the South London and Maudsley National Health Service Trust, an  
organisation that is involved in the drug and alcohol contract decision, which he  
had requested should be submitted for further consideration by the Panel.

### 3. Key Decision Plan

The Head of Committee Business introduced the Key Decision Plan report to the Panel, and it was

RESOLVED that the report be noted.

### 4. Decisions by Mayor and Cabinet on 3 November 2021

Councillor Paul Maslin, Chair of the Panel announced that he had received requests for the Panel to consider three decisions made by the Mayor and Cabinet on 3 November 2021 as follows:

- Award of Contract Drug and Alcohol Services (Core Contract) **Part 1 (open) and Part 2 (closed)** – from Councillor Luke Sorba
- Shared Ownership: Approval to Market, Sell and Manage – from Councillor Louise Krupski; and
- Consultation Results and Feedback on Proposed New Parking Arrangements on Housing Estate Land **Part 1 (open) and Part 2 (closed)** – from Councillor Mark Ingleby.

#### 1. Award of Contract Drug and Alcohol Services (Core Contract)

Councillor Sorba addressed the meeting in relation to the “Award of Contract Drug and Alcohol Services (Core Contract)” Item, advising that the issues he wanted to address could fall into Part 2 of the report upon which the Mayor and Cabinet decision was based.

The meeting noted that under Section 100(A)(4) of the Local Government Act 1972, the press and public should be excluded from the meeting on the grounds that the matter could involve the likely disclosure of exempt information as defined in paragraphs 3, 4 and 5 of Part 1 of Schedule 12(A) or the Act, as amended by the Local Authorities (Executive Arrangements) (Access to information) (Amendments) (England) Regulations 2006.

The Chair directed that the meeting should move into a “closed” session to consider the matter, and that was at 7.10pm.

Officers who responded to questions raised by Councillor Sorba were the Executive Director of Community Services, Director of Adult Joint Commissioning (National Health Services Lewisham Clinical Commissioning Group), and Assistant Director (Integrated Commissioning). Councillor Chris Best, Deputy Mayor and Cabinet Member for Health and Social Care was in attendance, and also responded to questions raised.

Members noted that the current Core Contract was due to expire on 31 March 2022, and Officers had undertaken a full review and developed proposals to better meet the need of users. Thus, the recommendations that informed the Mayor and Cabinet’s decision were in relation to the procurement approach, which consisted of an open tender exercise for a

three-year contract, with two one-year's extension options. Members also received an assurance that the approach taken by Officers would deliver best value and provide stability within the treatment system. Information that the nature of the contract would allow flexibility in responding to a changing policy landscape was welcomed by Members.

The meeting resumed into an open session at 7.17p.m.

## 2. **Shared Ownership: Approval to Market, Sell and Manage**

In addressing the meeting following her request, Councillor Krupski welcomed the Council's effort to develop policies aimed at delivering housing for the benefit of Lewisham's residents, and she enquired about the level of engagement undertaken to support the review of the Shared Ownership arrangements. In response, the Head of Strategic Development confirmed to the Panel that the approaches to marketing of Shared Ownership homes would be determined on a site-by-site basis. Notwithstanding that, the Council had taken an approach to utilise local media in the first instance as a means of encouraging local those homes.

Councillor Krupski continued by expressing a concern that the first tranche of shared ownership homes at the Creekside development would be sold under the 2018-2022 Greater London Authority (GLA) Shared Ownership model, and be exempted from any changes resulting from the most recent 'Right to Shared Ownership' guidance. In light of that, Councillor Krupski asked if the Council could, as part of the review, develop a bespoke contract to enable those residents to leave their housing contracts without incurring debts. Councillor Krupski also asked whether the Council could develop a flexible mechanism for those home owners to staircase. In response, Councillor Paul Bell, Cabinet Member of Housing and Planning advised the Panel that it would be financially unviable to retrospectively include the existing Creekside development scheme in the new reforms of the shared ownership regime announced by the UK Government in 2020. Councillor Bell stated that some improvements those residents where it would not impact on financial viability. As an indication, instead of the current 125 years' lease term, the Council could a 999 years' lease term.

Commenting on the response from Councillor Bell, Councillor Krupski commented that she could understand the issue about financial viability of contracts, but remained concerned that nothing could be done by the Council to enable residents on the Creekside development to staircase in smaller increments if they so wish.

Councillor Krupski then enquired about safeguards the Council had in place for managing maintenance contracts for the benefit of its shared homeowners. In response, Councillor Bell confirmed to the Panel that because the Council was working with developers as part of its manifesto to deliver quality homes of a sufficient standard for the benefit of Lewisham's residents, it was unlikely for those housing units to acquire major maintenance problems, other than issues of minor repairs.

The Head of Strategic Development echoed statements by Councillor Bell, advising the Panel that the Council was keen to ensure that residents in shared ownership homes experience a high quality housing management service from Lewisham Homes. It was confirmed that as part of the Council's variation of the management agreement review with Lewisham Homes, officers were taking into account Members' suggestions from discussions at meetings of the Housing Select Committee on matters relating to marketing, selling, reselling, maintenance, and staircasing of shared ownership homes.

Continuing with her response, the Head of Strategic Development confirmed to the Panel that because the work to identify what kinds of level of care and responses to provide to shared homeowners would be on-going, officers would be developing Key Performance Indicators to monitor and strengthen the delivery of maintenance and repairs service after the shared home owners had purchased their properties. It was stated that the pathway for residents to contact Lewisham Homes if they encountered problems after entering into their shared home ownership contract would be circulated to Members after the review. Councillor Bell added that input from Members of the Housing Select Committee on the matter would be welcomed in due course, in order to help the Council assess the shared ownership policy after implementation.

**Action: Head of Strategic Development**  
**Action: Scrutiny Team**

The meeting noted questions of a political nature from Councillor Stephen Penfold, the Vice Chair of the Housing Select Committee. In response, Councillor Bell stated that he was supportive of good decision-making, and would continue to welcome discussions on any aspect of the report under consideration by Members of the Overview and Scrutiny Business Panel as a means of effective scrutiny and policy-making. Councillor Bell stated that it should however be noted that the Council had to deliver on its housing manifesto and corporate strategy. Thus, it was his decision alone, as Cabinet Member for Housing and Planning, to not take the report under consideration to the Housing Select Committee because the proposals were commercially sensitive and urgent in nature.

On behalf of the Panel, the Chair acknowledged that there could be instances when the scrutiny process would not be the best approach for dealing with reports because of the urgency of decisions to be taken. However, it should be noted that scrutiny Members' aspirations remained to willingly work with the executive in developing alternative arrangements for proper oversight of decisions and contribution to policy development.

Continuing with his response to political questions from Councillor Penfold, Councillor Bell advised the Panel that the Labour Party would continue to oppose the right-to-buy policy because it does not enable councils to build new homes, and was failing local people considerably. In particular, private landlords owned about 40 per cent of homes sold under the right-to-buy policy across London.

Councillor Bell expressed a view that when developing housing schemes, it was sensible to consider what the Council could deliver, and how much it could add, negatively or positively, or breakeven, to the Housing Revenue Account. He stated that although the earlier model of shared ownership policy gave more rights to the freeholder, the new arrangements recently announced by the Government had provided opportunity for the Council to develop a scheme that would enable local people who would not necessarily qualify for the Housing Register to have home ownership. Councillor Bell stated that he welcomed the fact that instead of private outright sale, the new shared ownership model, when applied effectively, would provide aspirations for tenants.

Commenting on the response by Councillor Bell, Councillor Penfold expressed a view shared ownership was a misnomer because tenants would not own any equity until they had staircased 100 per cent under their purchase agreement. Thus, it would not be aspirational for Council tenants to purchase homes under the shared ownership scheme, when they know that they could benefit from considerable discounts, and receive 100 per cent of the title deeds of their homes under the right-to-buy policy.

In response to views expressed by Councillor Penfold, Councillor Bell asked that the Panel should note that even with the discounts offered under the right-to-buy policy, not all Council tenants would be able to purchase their properties. Therefore, the Council would continue to support its tenants by providing an opportunity for those who would not necessarily have the means to purchase 100 per cent of their homes.

The Head of Strategic Development responded to questions from Councillor Penfold on operational matters, clarifying to the Panel that the mechanisms available to support residents with shared ownership contracts were not dissimilar to other social tenants. It was stated that in addition to other services, the Council was working with tenants who were experiencing financial difficulties to develop payment plan agreements as means of helping them out of rent arrears. The Panel also noted that where necessary, the Council would support shared home owners to downward staircase, so that they would continue to maintain a share of their properties.

Councillor Bell added that the Council would continue to support its residents by working within its legal and financial powers, and with certain exceptions, would engage in a new policy around pepper-potting in order to make the management of Lewisham Home exemplary.

On the issues of 'right to manage' and repayment of capital, the Head of Strategic Development informed the Panel that those issues formed part of the legal advice the Council was seeking as part of the reform, and an update would be circulated to Members in due course.

**Action: Head of Strategic Planning**



Councillor Susan Wise highlighted her experience in supporting the Council's efforts to deliver homes to residents, and she welcomed information that a policy about pepper-potting would be developed as part of the current review.

Councillor Peter Bernards also expressed a view, highlighting to the Panel that assumptions should not be made when promoting social housing, as some tenants might not be in a position to purchase their own homes. Councillor Bernards stated with the various housing schemes available, the Council should be mindful to ensure equity in the allocation of social housing to residents on its housing waiting list.

The meeting also noted Councillor Bell's response to closing remarks from Councillor Krupski that when compared to housing associations, the Council's democratic control was one of the checks and balances in place to ensure the management of its housing policy after implementation. Councillor Bell also gave an assurance to the Panel by reiterating that instead of out-right sale to homeownership, the Council would continue to offer shared ownership within its eligibility criteria as an option, and in particular to protect its properties from purchases by social landlords.

### **3. Consultation Results and Feedback on Proposed New Parking Arrangements on Housing Estate Land**

Councillor Ingleby addressed the meeting in relation to the "Consultation Results and Feedback on Proposed New Parking Arrangements on Housing Estate Land" Item, advising that the issues he wanted to address were in Part 2 of the report upon which the Mayor and Cabinet decision was based.

The meeting noted that under Section 100(A)(4) of the Local Government Act 1972, the press and public should be excluded from the meeting on the grounds that the matter could involve the likely disclosure of exempt information as defined in paragraphs 3, 4 and 5 of Part 1 of Schedule 12(A) or the Act, as amended by the Local Authorities (Executive Arrangements) (Access to information) (Amendments) (England) Regulations 2006.

The Chair directed that the meeting should move into a "closed" session to consider the matter, and that was at 8.13pm.

The questions raised by Councillor Ingleby were in relation to Cycle Hangars, and the use of a possible generic use of a Traffic Management Orders going forwards for non- Housing Estate areas, with a view to save time and money for the implementation across the Borough.

The meeting resumed in open session at 8.16pm.

RESOLVED that the report be noted.

## 5. Scrutiny Update Report

The Head of Overview and Scrutiny introduced the report to the Panel, advising that next cycle of scrutiny meetings to commence in January 2022 would be considering budget cuts proposals. The Panel also noted that the next meeting of the full Overview and Scrutiny Committee would take place on 30 November 2021 to consider the climate emergency and the Future Lewisham theme, "A Greener Future". It was stated that an update on the implementation of the recommendations on improving the resident experience would also be provided at the November meeting. The Head of Overview and Scrutiny concluded by providing an overview of the work of the Council's task and finish groups to the Panel. It was noted that that the programme of task and finish groups were all progressing well, and a large number of evidence and engagement sessions had taken place.

The Panel also noted comments from Councillor Muldoon that an all-Members' briefing should be held early in 2022 to consider the Health Bill that was currently going through Parliament. Councillor Muldoon also informed that spaces were still available for Members' registration to attend the annual conference organised by the Centre of Governance and Scrutiny on 1 December 2021. He also reported that at the last meeting of the London Scrutiny Network, amongst other issues, resident engagement by housing providers was discussed.

Commenting on the date for the conference, Councillor Ingleby pointed out that it should be noted that the Public Accounts Select Committee would be meeting on 1 December 2021 to consider the Council's Capital Programme initiatives.

RESOLVED that the report be noted.

The meeting closed at 8.19pm.

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Chair



## Overview and Scrutiny Business Panel

### Declarations of Interest

**Date:** 25 January 2022

**Key decision:** No

**Class:** Part 1

**Ward(s) affected:** All

**Contributors:** Chief Executive

### Outline and recommendations

Members are asked to declare any personal interest they have in any item on the agenda.

## 1. Summary

1.1. Members must declare any personal interest they have in any item on the agenda. There are three types of personal interest referred to in the Council's Member Code of Conduct:

- (1) Disclosable pecuniary interests
- (2) Other registerable interests
- (3) Non-registerable interests.

1.2. Further information on these is provided in the body of this report.

## 2. Recommendation

2.1. Members are asked to declare any personal interest they have in any item on the agenda.

### 3. Disclosable pecuniary interests

3.1 These are defined by regulation as:

- (a) Employment, trade, profession or vocation of a relevant person\* for profit or gain
- (b) Sponsorship –payment or provision of any other financial benefit (other than by the Council) within the 12 months prior to giving notice for inclusion in the register in respect of expenses incurred by you in carrying out duties as a member or towards your election expenses (including payment or financial benefit from a Trade Union).
- (c) Undischarged contracts between a relevant person\* (or a firm in which they are a partner or a body corporate in which they are a director, or in the securities of which they have a beneficial interest) and the Council for goods, services or works.
- (d) Beneficial interests in land in the borough.
- (e) Licence to occupy land in the borough for one month or more.
- (f) Corporate tenancies – any tenancy, where to the member’s knowledge, the Council is landlord and the tenant is a firm in which the relevant person\* is a partner, a body corporate in which they are a director, or in the securities of which they have a beneficial interest.
- (g) Beneficial interest in securities of a body where:
  - (a) that body to the member’s knowledge has a place of business or land in the borough; and
  - (b) either:
    - (i) the total nominal value of the securities exceeds £25,000 or 1/100 of the total issued share capital of that body; or
    - (ii) if the share capital of that body is of more than one class, the total nominal value of the shares of any one class in which the relevant person\* has a beneficial interest exceeds 1/100 of the total issued share capital of that class.

\*A relevant person is the member, their spouse or civil partner, or a person with whom they live as spouse or civil partner.

### 4. Other registerable interests

4.1 The Lewisham Member Code of Conduct requires members also to register the following interests:

- (a) Membership or position of control or management in a body to which you were appointed or nominated by the Council
- (b) Any body exercising functions of a public nature or directed to charitable purposes, or whose principal purposes include the influence of public opinion or policy, including any political party
- (c) Any person from whom you have received a gift or hospitality with an estimated value of at least £25.

## 5. Non registerable interests

- 5.1. Occasions may arise when a matter under consideration would or would be likely to affect the wellbeing of a member, their family, friend or close associate more than it would affect the wellbeing of those in the local area generally, but which is not required to be registered in the Register of Members' Interests (for example a matter concerning the closure of a school at which a Member's child attends).

## 6. Declaration and impact of interest on members' participation

- 6.1. Where a member has any registerable interest in a matter and they are present at a meeting at which that matter is to be discussed, they must declare the nature of the interest at the earliest opportunity and in any event before the matter is considered. The declaration will be recorded in the minutes of the meeting. If the matter is a disclosable pecuniary interest the member must take not part in consideration of the matter and withdraw from the room before it is considered. They must not seek improperly to influence the decision in any way. **Failure to declare such an interest which has not already been entered in the Register of Members' Interests, or participation where such an interest exists, is liable to prosecution and on conviction carries a fine of up to £5000**
- 6.2. Where a member has a registerable interest which falls short of a disclosable pecuniary interest they must still declare the nature of the interest to the meeting at the earliest opportunity and in any event before the matter is considered, but they may stay in the room, participate in consideration of the matter and vote on it unless paragraph 6.3 below applies.
- 6.3. Where a member has a registerable interest which falls short of a disclosable pecuniary interest, the member must consider whether a reasonable member of the public in possession of the facts would think that their interest is so significant that it would be likely to impair the member's judgement of the public interest. If so, the member must withdraw and take no part in consideration of the matter nor seek to influence the outcome improperly.
- 6.4. If a non-registerable interest arises which affects the wellbeing of a member, their, family, friend or close associate more than it would affect those in the local area generally, then the provisions relating to the declarations of interest and withdrawal apply as if it were a registerable interest.
- 6.5. Decisions relating to declarations of interests are for the member's personal judgement, though in cases of doubt they may wish to seek the advice of the Monitoring Officer.

## 7. Sensitive information

- 7.1. There are special provisions relating to sensitive interests. These are interests the disclosure of which would be likely to expose the member to risk of violence or intimidation where the Monitoring Officer has agreed that such interest need not be registered. Members with such an interest are referred to the Code and advised to seek advice from the Monitoring Officer in advance.

## 8. Exempt categories

- 8.1. There are exemptions to these provisions allowing members to participate in decisions notwithstanding interests that would otherwise prevent them doing so. These include:-
- (a) Housing – holding a tenancy or lease with the Council unless the matter relates to your particular tenancy or lease; (subject to arrears exception)
  - (b) School meals, school transport and travelling expenses; if you are a parent or

guardian of a child in full time education, or a school governor unless the matter relates particularly to the school your child attends or of which you are a governor

- (c) Statutory sick pay; if you are in receipt
- (d) Allowances, payment or indemnity for members
- (e) Ceremonial honours for members
- (f) Setting Council Tax or precept (subject to arrears exception).



## Overview and Scrutiny Business Panel

### Key Decision Plan

**Date:** 25 January 2022

**Key decision:** No

**Class:** Part 1

**Ward(s) affected:** All

**Contributors:** Chief Executive / Head of Business and Committee

### Outline and recommendations

Members are asked to receive a draft copy of the statutory Key Decision Plan with an explanatory explanation for items listed.

#### 1. Recommendation

It is recommended that the Business Panel receives and comments on the draft Key Decision Plan

**FORWARD PLAN OF KEY DECISIONS  
OVERVIEW & SCRUTINY BUSINESS PANEL**

**Forward Plan – January 2022 – March 2022**

This Plan sets out the key decisions the Council expects to take in forthcoming months. All key decisions should appear in the Plan for at least 28 days before consideration by either Mayor & Cabinet or an Executive Director for delegated key decisions.

Comments on this document should be sent to Kevin Flaherty 0208 3149327 or [kevin.flaherty@lewisham.gov.uk](mailto:kevin.flaherty@lewisham.gov.uk)

A “key decision”\* means an executive decision which is likely to:

- (a) result in the Council incurring expenditure which is, or the making of savings which are, significant having regard to the Council's budget for the service or function to which the decision relates;
- (b) be significant in terms of its effects on communities living or working in an area comprising two or more wards.



**FORWARD PLAN – KEY DECISIONS**

Date of Decision Decision Maker	Description of matter under consideration	Financial Implications (Capital, Revenue or none)	Responsible Officers / Portfolios	Summary of Report
25/01/22 Executive Director for Community Services	<b>Lewisham Dementia Hub Extension</b>	The total cost of the extension would be £291,342 and it would enable the continuation of essential services for a group deeply impacted by ongoing COVID19 restrictions.	Polly Pascoe, Integrated Commissioning Social Care Manager and Councillor Chris Best, Cabinet Member for Health and Adult	Lewisham Dementia Hub offers community-based interventions and support for residents who have been diagnosed with dementia. An initial three year contract with the possibility to extend for a further two years was approved by Mayor & Cabinet in 2018. Executive Director for Community Services is recommended to give approval for officers to extend the current contract with BLG Mind for the period of March 2022 to February 2023.
02/02/22 Mayor and Cabinet	<b>Capital Strategy 2022-23</b>		Kathy Freeman, Executive Director for Corporate Resources and Councillor Amanda De Ryk, Cabinet Member for Finance and Resources	AWAITED
02/02/22 Mayor and Cabinet	<b>Endorsement of the A21 Framework</b>		David Syme and Councillor Paul Bell, Cabinet Member for Housing & Planning	To seek endorsement of the A21 Framework. The Framework document will provide a vision and guidance for development opportunities and public realm improvements along the A21 corridor.
02/02/22, Mayor & Cabinet	<b>Housing Infrastructure Funding (HIF) – Catford A205 Realignment</b>	LBL have committed £3.7m capital match funding to deliver the road. LBL have approval to spend £150k on design costs governed through an MoU between LBL and TfL. LBL have	Charlotte Harrison, Catford Regeneration Programme Consultant and Councillor Paul Bell, Cabinet Member for Housing & Planning	Report sets out progress on road realignment designs, spend to date under MoU and need to increase funding threshold, key spend and programme dates for HIF and an update on securing the remaining funding stack. Key risks and mitigations will also be reviewed.

FORWARD PLAN – KEY DECISIONS				
Date of Decision Decision Maker	Description of matter under consideration	Financial Implications (Capital, Revenue or none)	Responsible Officers / Portfolios	Summary of Report
		expended £300k on design costs to date. LBL are required to spend an additional £110k on further design work by the end of the financial year but further design work is likely required. MoU approved expenditure needs to be increased to £500k to allow for costs already incurred this year and additional design fees. The back-to-back grant agreement with TfL will cover the full £10m		
02/02/22 Mayor and Cabinet	<b>Main Grants Programme 2022-25 recommendations for funding</b>		James Lee, Director of Communities, Partnerships and Leisure and Councillor Kim Powell, Cabinet member for Business & Community Wealth Building	To get agreement on the organisations recommended for funding in the next round of the main grants programme
02/02/22 Mayor and Cabinet	<b>Treasury Management Strategy 2022-23</b>		Kathy Freeman, Executive Director for Corporate Resources and Councillor Amanda De Ryk, Cabinet Member for Finance and Resources	To seek approval for the Treasury Management Strategy for 2022/23, which will include: agreeing the prudential and treasury indicators, the Annual Investment Strategy and Creditworthiness Policy, the Minimum Revenue Provision Policy, and the overall credit and counterparty risk management criteria.

**FORWARD PLAN – KEY DECISIONS**

Date of Decision Decision Maker	Description of matter under consideration	Financial Implications (Capital, Revenue or none)	Responsible Officers / Portfolios	Summary of Report
02/02/22 Mayor and Cabinet	<b>Budget Cuts</b>		Kathy Freeman, Executive Director for Corporate Resources and Councillor Amanda De Ryk, Cabinet Member for Finance and Resources	To seek approval for the budget reductions necessary for 2022/23 to ensure that the Council can set a balanced budget.
09/02/22 Mayor and Cabinet	<b>Council Budget 2022-23</b>		Kathy Freeman, Executive Director for Corporate Resources and Councillor Amanda De Ryk, Cabinet Member for Finance and Resources	To seek approval for the Council's 2022/23 budget.
09/02/22 Mayor and Cabinet	<b>Approval of the Lewisham Local Plan - Regulation 19 Proposed Submission document for public consultation</b>	none	David Syme Strategic Planning Manager and Councillor Paul Bell, Cabinet Member for Housing and Planning	To include a Local Plan Policies Map, an Integrated Impact Assessment, a Habitats Regulations Assessment and a Consultation statement
09/02/22 Mayor and Cabinet	<b>Mountsfield Park Café (design, build and operate) award for a new café at Mountsfield Park.</b>		Vince Buchanan, Green Spaces Contracts Manager and Councillor Pat Codd, Cabinet Member for Environment and Transport	Approval for the tender (design, build and operate) award for a new café at Mountsfield Park at an estimated cost of £3.2M over 15 years
09/02/22 Mayor and Cabinet	<b>Statutory Funeral Provision Contract</b>	£343,000 approx (over 5 years duration)-cost and volume. Anticipated annual spend? £ 68,600 approx	Trislan Brice Associate Director, Community Support and Councillor Chris Best, Cabinet Member for Health and Adult Social Care	To seek approval for a 3 year contract with the option to extend for an additional 2 years.

**FORWARD PLAN – KEY DECISIONS**

<b>Date of Decision Decision Maker</b>	<b>Description of matter under consideration</b>	<b>Financial Implications (Capital, Revenue or none)</b>	<b>Responsible Officers / Portfolios</b>	<b>Summary of Report</b>
09/02/22 Mayor and Cabinet	<b>Request for Approval to Waive Contract Procedure Rules for the Extra Care Housing Support Contract for Cinnamon Court, Deptford and Cedar Court Grove Park.</b>	£404,560 a year for each of the two schemes (£809,120 a year for both).	Heather Hughes, Joint Commissioning Lead Complex Care and Cllr Chris Best, Cabinet Member for Health and Social Care	Housing 21 is both the landlord and support provider at Cinnamon and Cedar Court. The existing contract for these services is due to expire in June 2020. This report is to seek agreement to negotiate a new contract with them.
09/02/22 Mayor and Cabinet	<b>Determined Admissions Arrangements for 2023/24</b>	None	Ian Hewison, Access and Inclusion Manager and Councillor Chris Barnham, Cabinet Member for Children's Services and School Performance	Annual determined admissions arrangements report showing no changes to previous arrangements.
15/02/22 Executive Director of Community Services	<b>NHS Health Checks Extension</b>	£341,104	Jason Browne, Public Health Commissioning Manager and Chris Best, Cabinet Member for Health and Social Care	Extension of contract for NHS Health Checks awarded on 5th June 2019
02/03/22 Council	<b>Council Budget 2022-23</b>		Kathy Freeman, Executive Director for Corporate Resources and Councillor Amanda De Ryk, Cabinet Member for Finance and Resources	To seek approval for the Council's 2022/23 budget.
02/03/22 Council	<b>Approval of the Lewisham Local Plan - Regulation 19 Proposed Submission document for public consultation</b>	none	David Syme Strategic Planning Manager and Councillor Paul Bell, Cabinet Member for Housing and Planning	To include a Local Plan Policies Map, an Integrated Impact Assessment, a Habitats Regulations Assessment and a Consultation statement

**FORWARD PLAN – KEY DECISIONS**

Date of Decision Decision Maker	Description of matter under consideration	Financial Implications (Capital, Revenue or none)	Responsible Officers / Portfolios	Summary of Report
02/03/22 Council	<b>Protocol for Aldermanic Appointments</b>	None	Kevin Flaherty, Head of Committee Services and Councillor Brenda Dacres, Deputy Mayor.	To agree a protocol for use by the Council when considering nominations of former Councillors and Mayors to honorary aldermanic positions
09/03/22 Mayor and Cabinet	<b>Permission to Procure School Kitchen Maintenance Contract for 25 Schools</b>	Contract Value for full term estimated at circa £600k (3 years and 4 months & up to 2 years extension)	Fiona Gavin, Service Manager – Educational Estate Compliance & Contracts and Councillor Chris Barnham, Cabinet Member for Childrens Services and School Performance	Seeking Permission to procure a Kitchen Maintenance Contract for 25 Schools
02/02/22 Mayor and Cabinet	<b>New Cross Road Acquisition</b>		James Ringwood, Housing Delivery Manager and Cllr Paul Bell, Cabinet Member for Housing and Planning	AWAITED
09/03/22 Mayor and Cabinet	<b>Approval for School Minor Works Programme 2022, including procurement approach and delegated authority to award contracts</b>		Lemuel Dickie- Johnson Project Manager Capital Programme Delivery and Councillor Chris Barnham, Cabinet Member for Children’s Services and School Performance	
09/03/22 Mayor and Cabinet	<b>Building for Lewisham Appropriation for Planning</b>	Awaited	James Ringwood, Senior Development and Land Manager and Councillor Paul Bell,	Report will identify sites within the Building for Lewisham Programme that require Appropriation for Planning to allow further development.

**FORWARD PLAN – KEY DECISIONS**

Date of Decision Decision Maker	Description of matter under consideration	Financial Implications (Capital, Revenue or none)	Responsible Officers / Portfolios	Summary of Report
			Cabinet Member for Housing and Planning	
09/03/22 Mayor and Cabinet	<b>BfL Programme – Approval to enter into contract</b>	Awaited	James Ringwood, Senior Development and Land Manager and Councillor Paul Bell, Cabinet Member for Housing and Planning	Report will identify sites within the Building for Lewisham Programme that require Approval to enter into contract to allow further development. At present this relates to the Drakes and Valentines schemes.
09/03/22 Mayor and Cabinet	<b>Lewisham’s Modern Day Slavery Statement 2022 – 2023</b>	none	Katharine Nidd, Head of Financial Strategy, Planning and Commercial and Councillor Brenda Dacres, Deputy Mayor	The Modern Day Slavery Statement 2022-23 sets out the London Borough of Lewisham’s commitment to the opposition of Modern Day Slavery and human trafficking and sets out the role it plays as a public sector organisation, together with its partners, to drive the identification, recognition, raising of awareness and disruption of this abhorrent crime. This report sets out the impact and implications of Mayor and Cabinet approving the Modern Day Slavery and Human Trafficking Statement for 2022-23 and sets out changes the Council will implement in an attempt to reduce and eradicate modern day slavery and human trafficking in the Borough.
09/03/22 Mayor and Cabinet	<b>Lewisham Air Quality Action Plan 2022–2027</b>		Dr Eliane Foteu Environmental Protection Manager and Councillor Patrick Codd, Cabinet Member for Environment and Transport	Like all English Local authorities, Lewisham is required to have an Air Quality Action Plan (AQAP) as part of the Council’s duty to manage local air quality. The AQAP sets out the commitment and actions Lewisham will take to improve air quality between 2022 and 2027.  Schedule 11 of the Environment Act 1995 requires Local Authorities to consult on their AQAP with a range of persons and organisations.  It was agreed on the August 2021 by Cabinet that the draft AQAP could go for public consultation, which has now taken place (between Wednesday 1

**FORWARD PLAN – KEY DECISIONS**

Date of Decision Decision Maker	Description of matter under consideration	Financial Implications (Capital, Revenue or none)	Responsible Officers / Portfolios	Summary of Report
				September to Tuesday 5 2021)
09/03/22 Mayor and Cabinet	<b>Lewisham Advocacy Hub Award Report</b>		Polly Pascoe, Integrated Commissioning Manager and Councillor Chris Best, Cabinet Member for Health and Adult Social Care	This report seeks approval to award a contract for Lewisham Advocacy Hub to ensure the continued provision of advocacy to Lewisham residents to empower them to become involved in decisions regarding their care. This service supports the Council to meet its statutory responsibilities outlined in related health and care legislation.
09/03/22 Mayor and Cabinet	<b>The Libraries Consortium - Courier Service Framework Agreement Contract Award</b>		Veronica Hyatt, Service Development Manager and Councillor Andre Bourne, Cabinet Member for Culture	<p>The existing Libraries Consortium Courier Service Framework agreement is due to expire on 31 March 2022. The courier services –enables stock to be moved within individual authorities and across The Libraries Consortium (TLC) authorities, enabling customers to easily access and request catalogued materials from across the Consortium. The new Framework agreement will commence from 1 April 2022 for an initial period of 24 months, with permission to extend for a further 3 years (5 years in total) the value of the framework agreement across TLC is estimated at £3,500,000. across the 5 years, £700,000 per year. The cost to Lewisham is £35k per year. Permission was given by Mayor and Cabinet to re-procure for the Framework agreement in May 2021. Permission is sought</p> <p>To give approval to award a contract to the Provider that was identified through the procurement process.</p> <p>to gives approval for the Lewisham Library and Information Service to call off from the framework from 1 April 2022 for an initial period of 24 months,</p>

**FORWARD PLAN – KEY DECISIONS**

Date of Decision Decision Maker	Description of matter under consideration	Financial Implications (Capital, Revenue or none)	Responsible Officers / Portfolios	Summary of Report
				<p>with provision to extend the agreement for a further 3 years. The value of the framework agreement is estimated a £175,000. across the 5 years.</p> <p>to give delegated authority to the Executive Director for Community Services to approve the extension to the Framework agreement for a further 3 years following the initial contract period.</p>
09/03/22 Mayor and Cabinet	<b>Location Priority Policy</b>		Michael Moncrieff, Data & Housing Policy Analyst and Councillor Paul Bell, Cabinet Member for Housing and Planning.	Requesting approval for a decision on the way in which the council determines which households are prioritised for temporary accommodation based on their need and the area of the property.
09/03/22 Mayor and Cabinet	<b>Learning Disabilities Framework - Award of Contracts (&amp; related contract extensions) for LDF2</b>		Joanne Lee, Joint Commissioner and Councillor Chris Best, Cabinet Member Health and Adult Social Care	This report seeks approval from Mayor & Cabinet to award contracts for 7 supported living services and 3 registered residential care services. And, approval of related contract extensions.
09/03/22 Mayor and Cabinet	<b>Climate Emergency Action Plan update</b>		Martin O'Brien, Climate Resilience Manager and Councillor Patrick Codd, Cabinet Member for Environment and Transport	Lewisham Council declared a Climate Emergency in 2019, which set the ambition for the borough to be carbon neutral by 2030. This report will provide an update on progress delivering on the Climate Emergency Action Plan approved by Mayor and Cabinet in March 2020 and set out the key priorities and opportunities for the following 12 months.
09/03/22 Mayor and Cabinet	<b>Approval of Flood Risk Management Strategy 2022-27</b>		Martin O'Brien, Climate Resilience Manager and Councillor Patrick Codd, Cabinet Member for Environment and Transport	The Flood and Water Management Act 2010 places powers and duties on local authorities in respect of local flood risk, including publishing and maintaining a Local Flood Risk Management Strategy. Lewisham's current Flood Risk Strategy was published in 2016 and an updated strategy is needed to reflect new national strategies and



**FORWARD PLAN – KEY DECISIONS**

Date of Decision Decision Maker	Description of matter under consideration	Financial Implications (Capital, Revenue or none)	Responsible Officers / Portfolios	Summary of Report
				programmes as well as local priorities and opportunities. The draft strategy is currently being consulted on.
09/03/22 ( Mayor and Cabinet	<b>Future Homecare Arrangements (New Model and Procurement Process)</b>		Tristsan Brice Joint Commissioning Lead, Community Support and Care, Community Services, and Councillor Chris Best, Cabinet Member for Health and Adult Social Care	<p>On 11th March 2020 Mayor and Cabinet considered a report entitled Future Home Care Arrangements. At this meeting Cabinet agreed to approve the procurement of Lead Neighbourhood Providers (Home Care) subject to a further report being brought back to Mayor and Cabinet detailing the new model for home care and setting out the full procurement process for approval.</p> <p>Due to the pandemic it was not possible to conduct the widespread engagement with all stakeholders (including healthcare partners) during 2020. This will recommence in late 2021/early 2022 and will inform a new Service Specification for Home Care in the Borough. This Service Specification will form the main part of the report.</p>
09/03/22 Mayor and Cabinet	<b>Blackheath Joint Events Policy 2022-2027</b>	No immediate financial implications	Nicholas Pond Parks and Open Space Contracts & Service Development Manager and Councillor Patrick Codd, Cabinet Member for Environment & Transport	This document sets out the policy for Lewisham and Greenwich Councils in relation to events and activities taking place on Blackheath
09/03/22 Mayor and Cabinet	<b>Lewisham Autism Strategy</b>		Polly Pascoe, Integrated Commissioning Manager and Councillor Chris Best, Cabinet Member for	The aim of the report is to gain commitment from the Council to make Lewisham and Autism Friendly Borough and improve the quality of life for people with Autism and their carers. The content of the report has been informed by informed by engagement sessions with service users, carers

**FORWARD PLAN – KEY DECISIONS**

Date of Decision Decision Maker	Description of matter under consideration	Financial Implications (Capital, Revenue or none)	Responsible Officers / Portfolios	Summary of Report
			Health and Adult Social Care	and staff, followed by a borough-wide consultation exercise. Coproduction panels have supported the development of our action plans and we aim to maintain a coproduction response throughout the implementation of the strategy.
09/03/22 Mayor & Cabinet	<b>Request to extend the Extra Care Housing Support Contract for Conrad Court, Marine Wharf, Deptford.</b>	The cost of contract is estimated to be within the region of £740K per annum	Heather Hughes, Joint Commissioning Lead Complex Care & Cllr Chris Best Cabinet Member for Health and Adult Social Care	The ECH contract at Conrad Court awarded to Notting Hill Genesis in October 2019 is due to expire in Sept 2022. The contract is for 700 hours a week care and support in an accommodation based service. The original award of contract allowed for a two year extension and this report is seeking agreement for that extension.
09/03/22 Mayor & Cabinet	<b>Permission to Procure Extra Care Housing at Hazelhurst Court</b>	Cost of contract estimated to be in the region of £550K	Heather Hughes, Joint Commissioning Lead Complex Care & Cllr Chris Best Cabinet Member for Health and Adult Social Care	This contract is due to expire in October 2022. The ECH service is run in partnership with Phoenix Housing who are the landlord. This service is therefore subject to an open tender process. This report is requesting authority to proceed with this procurement.
09/03/22 Mayor & Cabinet	<b>Ladywell Arena Asset Transfer</b>	Savings of up to £2.8million over 15 years	Neville Graham Sports and Leisure Service Manager. and Councillor Andre Bourne, Cabinet Member for Culture	The opportunity seeks a community organisation able to operate the facility, ensuring it remains open and accessible to the local community. Once received, the tenders will be evaluated and a recommendation report will be compiled to enable M&C to make the final decision
22/03/22 Executive Director for Housing, Regeneration and Public Realm	<b>Award of Corporate Estate Maintenance Programme Phases 1 &amp; 2 works contract</b>		Akweley Badger Project Officer, Capital Programme Delivery and Councillor Amanda De Ryk, Cabinet Member for Finance and Resources	Improvement works to corporate buildings

**FORWARD PLAN – KEY DECISIONS**

Date of Decision Decision Maker	Description of matter under consideration	Financial Implications (Capital, Revenue or none)	Responsible Officers / Portfolios	Summary of Report
22/03/22 Executive Director for Corporate Resources	<b>Laurence House 1st - 4th floor works for 'Future Working' contract award</b>	£363,000 from capital programme	Petra Marshall Senior Programme Manager Capital Programme Delivery Team and Councillor Amanda De Ryk, Cabinet Member for Finance and Resources	This report seeks the permission of the Executive Director for Corporate Services to waive the normal contract procedure rules to appoint FSL Group (part of Maris Interiors LLP) to deliver works to floors 1-4 in Laurence House as part of the Future Working programme. Maris previously delivered the refurbishment works for the 1st to 5th floor in 2018-19 and the adaptations to 5th floor for Lewisham Homes in 2020, and have quick access to the same materials to ensure a cohesive adaptation to take place. In addition they provided a quality and efficient service and can therefore deliver these adaptations quickly as required by the programme
22/06/22 Mayor and Cabinet	<b>Housing Revenue Account Business Plan</b>	The value of our housing stock is around £1.4billion and our Major Repairs Reserve is £31.9million	Dawn Eckersley, Head of Housing Partnerships and Service Improvement and Councillor Paul Bell, Cabinet Member for Housing and Planning	The HRA Business Plan is being prepared by an external Consultant (Adrian Waite) and will be presented to Members for approval.

# Agenda Item 4



## Overview and Scrutiny Business Panel

### Decisions made by Mayor and Cabinet

**Date:** 25 January 2022

**Key decision:** Yes

**Class:** Part 1

**Ward(s) affected:** All

**Contributors:** Chief Executive / Head of Committees

### Outline and recommendations

Members are asked to consider decisions taken at a meeting of the Mayor and Cabinet held on 12 January 2022 in open session

#### 1. Recommendation

To consider decisions taken by the Mayor and Cabinet on 12 January 2022, which will come in to force on 26 January 2022, unless called in by the Overview and Scrutiny Business Panel on 25 January 2022.

#### 2. Background

2.1 The Mayor and Cabinet considered the following decision on 12 January 2022:

- i. Response to the Sustainable Development Select Committee's comments on emissions-based short stay and motorcycle parking charges and Consultation Report
- ii. Lewisham and Lee Green Low Traffic Neighbourhood: Consultation report and next steps
- iii. 2022/23 Housing Revenue Account (HRA) Budget
- iv. Building for Lewisham - Ladywell s105 and s137 Consultation
- v. Building for Lewisham Update
- vi. Learning Disability Framework Agreement - Mayow Road Supported Living – Award of Contract
- vii. Extension Approval for Lewisham Community Wellbeing
- viii. Food and Garden Waste Disposal and Treatment: Award of contract
- ix. Proposed changes to the Statement of Community Involvement

- 2.2 The notice of the decision in respect of this report is attached below.
- 2.3 Under the provisions of Standing Orders Part IV E 14, Members may call in an executive decision within 7 days. If this report is not called in, the decisions will come into force on 26 January 2022.



## NOTICE OF DECISIONS MADE BY THE MAYOR & CABINET

The Mayor & Cabinet made the following decisions on January 12 2022. All recommendations shown were agreed by a 7-0 vote of voting members in physical attendance.

The decisions will become effective on January 26 2022 unless called in by the Overview & Scrutiny Business Panel on January 25 2022.

**1. Response to the Sustainable Development Select Committee's comments on emissions-based short stay and motorcycle parking charges and Consultation Report**

Having considered an open officer report, and a presentation by the Cabinet Member for Environment and Transport, Councillor Patrick Codd, the Mayor and Cabinet agreed that:

(1) the officer response be approved and reported to the Sustainable Development Select Committee;

(2) the results and feedback from the public consultation be received;

(3) a requirement for motorcycles to hold a valid permit or parking session to park in any permit holder, shared use, or short-stay parking bays, subject to statutory consultation via the TMO process be approved;

(3) a new proposed pricing structure for motorcycle parking charges, subject to statutory consultation via the TMO process be approved;

(4) authority be delegated to the Executive Director for Housing, Regeneration and Public Realm to consider the outcome of the TMO statutory consultation process and whether to approve the implementation of the new scheme.

**2. Lewisham and Lee Green Low Traffic Neighbourhood: Consultation report and next steps**

Having considered an open officer report, and presentations by the Cabinet Member for Environment and Transport, Councillor Patrick Codd,

Councillors Maslin, Krupski, Rathbone and Ingleby and by two members of the public, the Mayor and Cabinet agreed that:

(1) the findings of the review of the LTN, including the data monitoring and feedback from the public consultation be noted;

(2) the Equalities Impact Assessment (EqIA) and specific equalities considerations summarised in section 8 and the full EqIA detailed in Appendix J, be received;

(3) proposals for a permanent traffic order retaining the revised Lewisham and Lee Green LTN be published, and that the statutory processes be conducted, be approved;

(4) the physical modal filters within the Lewisham and Lee Green Low Traffic Neighbourhood be converted to automatic number plate recognition (ANPR) camera enforcement and that Lewisham blue badge holders and emergency services be exempt;

(5) officers work with schools in the LTN area to implement traditional school streets, where schools are supportive;

(6) additional complementary measures be implemented within the LTN and surrounding areas, subject to statutory processes and detailed design, including:

- planters/trees and green spaces
- additional electric vehicle charging points
- additional bike hangars and cycle stands
- additional and/or improved pedestrian crossing points
- new seating

(7) approval be given to continue to monitor the area using a range of indicators, including, but not limited to, traffic counts, speed surveys, air quality and bus journey times.

(8) officers use their existing delegated powers to implement the above recommendations and deliver the package of complementary measures.

### **3. 2022/23 Housing Revenue Account (HRA) Budget**

Having considered an open officer report, and presentations by the Cabinet Member for Finance & Resources, Councillor Amanda De Ryk, and by the Cabinet Member for Housing & Planning, Councillor Paul Bell, the Mayor and Cabinet agreed that:

(1) the comments of the Housing Select Committee be received;

(2) having considered the views of those consulted on the budget, and subject to proper process, as required, the following recommendations be approved; t

## *Housing Revenue Account*

(3) the consultation report on service charges to tenants' and leaseholders in the Brockley area, presented to area panel members on 10th November 2021, as attached at Appendix 3, be noted;

(4) the consultation report on service charges to tenants' and leaseholders and the Lewisham Homes budget strategy presented to area panel members on 24th November 2021 as attached at Appendix 4;

(5) an increase in dwelling rents of 4.1% be set (an average of £4.07 per week) – as per the formula rent calculations outlined in section 4;

(6) an increase in the hostels accommodation charge by 4.1% be set (or £3.27 per week), in accordance with formula rent calculations;

(7) the following average weekly increases/decreases for dwellings be approved for:

(a) service charges to non-Lewisham Homes managed dwellings (Brockley) to ensure full cost recovery and 5.90% inflationary uplift for 2022/23;

• caretaking	5.90%	(£0.29)
• grounds	5.90%	(£0.13)
• communal lighting	5.90%	(£0.08)
• bulk waste collection	5.90%	(£0.09)
• window cleaning	5.90%	(£0.01)
• tenants' levy	0.00%	(£0.00)

(b) service charges to Lewisham Homes managed dwellings:

• caretaking	4.00%	(£0.27)
• grounds	4.00%	(£0.09)
• window cleaning	8.00%	(£0.01)
• communal lighting	20.00%	(£0.21)
• block pest control	15.00%	(£0.27)
• waste collection	0.00%	(£0.00)
• heating & hot water	10.00%	(£1.05)
• tenants' levy	0.00%	(£0.00)
• bulk waste disposal	4.00%	(£0.03)
• sheltered housing	0.00%	(£0.00)

(8) the following average weekly percentage changes for hostels and shared temporary units be approved for;

- service charges (hostels) – caretaking etc.; no change
- energy cost increases for heat, light & power; no change
- water charges increase; no change

(9) an increase in garage rents by 4.9% (£0.77 per week) for Brockley and Lewisham Homes residents be approved as outlined in Appendix 6;



(10) the budgeted expenditure be noted for the Housing Revenue Account (HRA) for 2022/23 is £304.0m, split £94.4m revenue and £209.6m capital, which includes the decent homes and new build programmes;

(11) the HRA budget strategy cut proposals in order to achieve a balanced budget in 2022/23, be approved, as attached at Appendix 1;

(12) to write off twenty-one cases of Former Tenants' Arrears as set out in paragraphs 4.25 to 4.28 and Appendix 7, totalling £365,462.94; HRA Capital Programme;

(13) the 2021/22 Quarter 2 HRA Capital Programme monitoring position and the Capital Programme potential future schemes and resources be noted, as set out in section 5;

(14) the significant proposed rise in prudential borrowing of more than £397.5m by 2026/27, primarily to fund the Building for Lewisham programme capital plans, be approved;

(15) the 2022/23 to 2026/27 HRA Capital Programme of £723.1m, as set out in section 5, be approved.

#### **4. Building for Lewisham - Ladywell s105 and s137 Consultation**

Having considered an open officer report, and a presentation by the Cabinet Member for Housing and Planning, Councillor Paul Bell, the Mayor and Cabinet agreed that:

(1) the responses to the consultation carried out on The Longbridge Road Estate under Section 105 of the Housing Act 1985 and Section 137 of Part V of the Housing Act 1996 between 1 November 2021 and 29 November 2021 be received;

(2) the responses to the consultation carried out with leaseholders and freeholders between 1 November 2021 and 29 November 2021 be received;

(3) having considered the responses to the consultation, with the proposal to build new homes on the site of the former Ladywell Leisure Centre be continued, subject to planning permission being granted.

#### **5. Building for Lewisham Update**

Having considered an open officer report, and a presentation by the Cabinet Member for Housing and Planning, Councillor Paul Bell, the Mayor and Cabinet agreed that:

(1) the allocation of funding be approved and Lewisham Homes appoint a contractor once the procurement process is complete to deliver construction works for 5 new homes at the scheme known as Elderton Road Garages at a scheme cost indicated in Part 2;

(2) Subject to planning permission being granted, the allocation of funding be approved and Lewisham Homes appoint a contractor once the procurement process is complete to deliver construction works for 5 new homes at the scheme known as Walsham Road Garages at a scheme cost indicated in Part 2;

(3) Subject to planning permission being granted, the allocation of funding be approved and Lewisham Homes appoint a contractor to undertake the necessary enabling works for the Greystead Road development and support investment works at a cost stated in Part 2; and

(4) authority be delegated to the Executive Director of Corporate Resources in consultation with the Executive Director for Housing, Regeneration and Public Realm and Director of Law, Governance and Elections, to agree the final contract sum and Total Scheme Costs.

**6. Learning Disability Framework Agreement - Mayow Road Supported Living – Award of Contract**

Having considered an open officer report, and a presentation by the Cabinet Member for Health & Adult Social Care, Councillor Chris Best, the Mayor and Cabinet agreed that the award of contract for the supported living service at Mayow Road be made to PLUS (Providence Linc United Services) for a contract period of 4 years, at a total value of approximately £3,453,561 following a mini-competition carried out under Lot 1: Supported Living of the Framework Agreement for Adults with Learning Disabilities 2019-2023.

**7. Extension Approval for Lewisham Community Wellbeing**

Having considered an open officer report, and a presentation by the Cabinet Member for Health & Adult Social Care, Councillor Chris Best, the Mayor and Cabinet agreed that approval be given to officers to extend the contract held with BLG Mind, for the delivery of the Lewisham Community Wellbeing service for the period of March 2022 to February 2023 at a cost of £560,345

**8. Food and Garden Waste Disposal and Treatment: Award of contract**

Having considered an open officer report, and a presentation by the Cabinet Member for Environment and Transport, Councillor Patrick Codd, the Mayor and Cabinet agreed that:

(1) the contract be awarded to East London Biogas Limited for the provision of the disposal and treatment of the food waste and garden waste based on their tender, for a period of three years with a extension for another two years upon M&C agreement at an estimated annual cost of £240,498.

(2) the current contract be extended for a further two months until 31st March 2022 at an estimated cost of £140,000.

## **9. Proposed changes to the Statement of Community Involvement**

Having considered an open officer report, and a presentation by the Cabinet Member for Housing and Planning, Councillor Paul Bell, the Mayor and Cabinet agreed that:

(1) an amendment to paragraph 6.9 of the Councils Statement of Community Involvement be authorised so that the requirement to refer certain schemes to the Design Panel applies at pre-application stage and not at application stage and;

(2) the reference to the Design Panel be amended so as to read Design Review Panel.

**Kim Wright**  
**Chief Executive,**  
**Lewisham Town Hall,**  
**Catford SE6 4RU**

**January 13 2022**

# Agenda Item 5



## Overview and Scrutiny Business Panel

### Decision made by the Executive Director of Community Services

**Date:** 25 January 2022

**Key decision:** Yes

**Class:** Part 1

**Ward(s) affected:** All

**Contributors:** Chief Executive / Head of Business and Committee

### Outline and recommendations

Members are asked to consider key decision taken by the Executive Director of Community Services – open session

#### 1. Recommendation

To consider key decision taken by the Executive Director of Community Services, which will come in to force on 26 January 2022, unless called in by the Overview and Scrutiny Business Panel on 25 January 2022.

#### 2. Background

2.1 The Executive Director of Community Services made the following key decision:

i. Extension Approval for Lewisham Dementia Hub

2.3 Under the provisions of Standing Orders Part IV E 14, Members may call in an executive decision within 7 days. If the report is not called in, the decision will come into force on 26 January 2022.



## EXECUTIVE DIRECTOR COMMUNITY SERVICES

### **Report title: Extension Approval for Lewisham Dementia Hub**

**Date:** 15/12/2021

**Key decision:** No

**Class:** Part 1

**Ward(s) affected:** All wards

**Contributors:**

Director of Integrated Commissioning – Dee Carlin

Integrated Commissioning Manager (Mental Health Pathways) – Polly Pascoe

### **Outline and recommendations**

Lewisham Dementia Hub offers community-based interventions and support for residents who have been diagnosed with dementia. An initial three year contract with the possibility to extend for a further two years was approved by Mayor & Cabinet in 2018.

Executive Director for Community Services is recommended to give approval for officers to extend the current contract with BLG Mind for the period of March 2022 to February 2023.

The total cost of the extension would be £291,342 and it would enable the continuation of essential services for a group deeply impacted by ongoing COVID19 restrictions.

### **1. Summary**

- 1.1. This report seeks approval to extend the current contracts with BLG Mind for the delivery of the Lewisham Dementia Hub.
- 1.2. Lewisham Dementia Hub offers guidance, advice and support to those with Dementia and their carers, from diagnosis to end of life.
- 1.3. Funding for the services is managed by the Council, with all costs claimed back from South East London Clinical Commissioning Group.
- 1.4. An initial three year contract with the possibility to extend for a further two years was approved by Mayor & Cabinet in 2018/19 and the contract has been in place since February 2019.

- 1.5. Over the past three years the service has become an integral part of our integrated community mental health provision and no quality or delivery concerns throughout the life of the services.
- 1.6. Those with Dementia and their carers have suffered considerably since the emergence of COVID19 and it is essential we maintain care continuity with this high-risk group as COVID19 responses continue to change.
- 1.7. A contract extension of 12 months is therefore requested to enable continuity of service as the borough manages the impact of COVID19 and related lockdowns on the emotional wellbeing of our residents. This extension would be awarded within the parameter of the initial agreement.

## 2. Recommendations

- 2.1. Executive Director of Community Services is recommended to give approval for officers to extend the current Dementia Hub contract, held by BLG Mind, for the delivery of the Lewisham Dementia Hub and Lewisham Community Wellbeing for the period of March 2022 to February 2023 at a cost of £291,342.

## 3. Policy Context

- 3.4. The Prime Minister's Dementia Challenge aims to deliver major improvements on dementia care and research by 2020. The Lewisham Dementia Hub is an important part of the work towards meeting this challenge, and the Dementia Services are an integral part of this care pathway.
- 3.3. Other national statutes and policy guidance related to the council and CCGs duty to commissioned and/or provide the service are as follows;

### National

- Mental Capacity Act 2005
- Mental Health Act 2007
- Care Act 2014
- No Health Without Mental Health
- NHS Long Term Plan
- Mental Health Forward View
- Advancing Mental Health Equalities Strategy
- National Dementia Strategy
- Prime Minister's Challenge on Dementia
- Improving Access to Mental Health Services by 2020

### Local

- Corporate Strategy 2018/22
- Lewisham Health and Wellbeing Strategy 2013/23
- Sustainable Community Strategy

## 4. Lewisham Dementia Hub

- 4.1. Due to our relatively young population, which continues to grow, Lewisham has lower rates of Dementia than the London average and the percentage of people with dementia in Lewisham is projected to be falling. Currently, it is estimated that 2000 people in Lewisham currently live with Dementia.
- 4.2. When commissioned in 2018/19, the Lewisham Dementia Hub brought together three existing Dementia services, to provide a single point of access for those who require emotional and wellbeing support following a Dementia diagnosis.

### Is this report easy to understand?

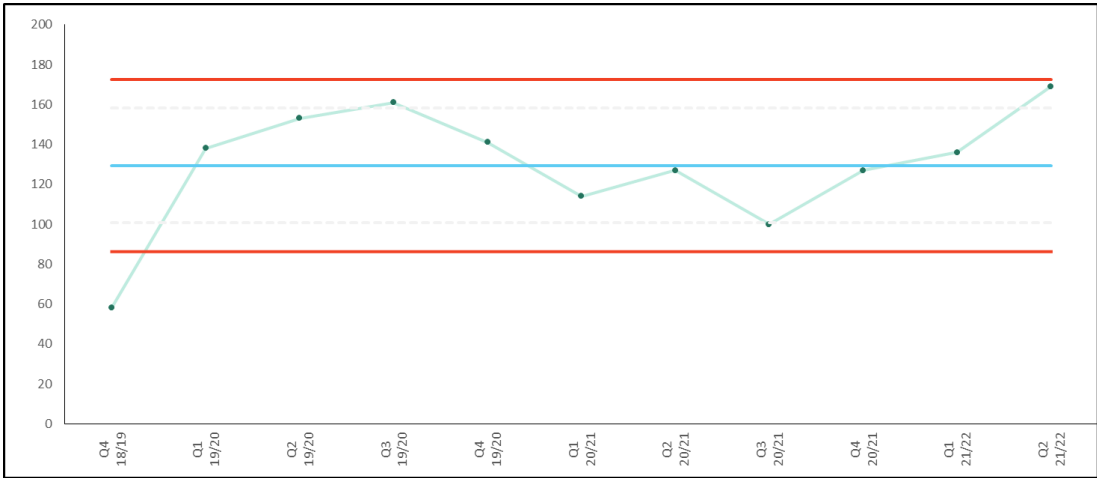
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- 4.3. The contract award was approved in 2018 by Mayor & Cabinet, and commenced in February 2019. It was agreed the contract would run for an initial three years, with the opportunity to extend for a further two years if deemed suitable.
- 4.4. The primary aim of the Lewisham Dementia Hub is to provide advice, information and guidance to those with Dementia and their carers from diagnosis to end of life in order to help them maintain wellbeing and independence.
- 4.5. A partnership between MindCare, Sydenham Gardens and Carers Lewisham, Lewisham Dementia Hub delivers a range of activities including:
  - Carers Coffee Mornings that provide the space and time to meet and connect with others with similar experiences;
  - Dementia Coaching for those for care for a person with Dementia to help them manage changes in
  - Dementia Skills Training for lewisham residents and staff to raise awareness and understanding regarding the condition, its presentation and development;
  - horticultural and arts groups that provide our residents with Dementia the opportunity to take part in social and cultural activities with others who have and understand the condition.
- 4.6. The Lewisham Dementia Hub has also coordinated the delivery of the Dementia Action Alliance, which brings together local community groups, service providers and businesses to support Lewisham to become a more Dementia friendly borough.
- 4.7. During the COVID19 lockdown period, the Dementia Action Alliance came together as a key touchpoint for local support organisations to come together to provide alternative services to those who need them during the lockdown period. In recognition of this work, the group was renamed to the Dementia Community Action Group (CAG) earlier in the year. Commissioners continue to work with Dementia Hub staff to ensure the CAG are well connected with the work of the local Mental Health Alliance and continue to guide the work of the local statutory providers.
- 4.8. Referral rates have risen to pre-covid levels and are projected to continue to rise, considering the high rates of rereferrals the service has experienced. Anecdotally, this increase is due to the difficulties faced by those with Dementia during the COVID19 lockdowns and the increased pressure placed on already struggling carers.

**Chart 1: Lewisham Dementia Hub Referrals**



## **5. Contract extension**

- 5.1. The total cost of the 2022/23 extension would be £291,342, the entirety of which is claimed back from South East London CCG
- 5.2. Growing numbers of referrals highlight the continued need for the services and heightened acuity due to COVID19 restrictions requires continuity of service that would not be achieved if the contract were to be recommissioned at this time
- 5.3. Commissioners have met with the provider quarterly throughout the life of the contract and have a good working relationship with service managers, enabling effective flex during these uncertain times. There are no delivery, performance or quality concerns with the provider and service user feedback related to experience has been positive throughout.
- 5.4. Officers therefore recommend that Executive Director for Community Services agrees to extend the Dementia Hub contracts for a further 12 months to ensure service continuity during the COVID19 recovery period.

## **6. Financial implications**

- 6.1 The extension of the current Dementia Hub contract will continue to be managed by LBL and funded by SEL CCG.
- 6.2 Under the S256 agreement LBL's contribution towards the overall cost of the service is £0 and is within budget.

## **7. Legal Implications**

- 7.1. The Council's Constitution contains requirements about how to procure and manage contracts. These are in the Contract Procedure Rules (Constitution Part IV), some of which are requirements based on the procurement Regulations (Public Contracts Regulations 2015) with which the Council must comply. Those requirements were complied with when the contract was awarded.
- 7.2. The current contract was procured on the basis of a 3 year contract with the option to extend for 2 years. The recommendation in the report is to extend the contract with the extension period. This is a 'Permitted Extension' under the Contract Procedure Rules, being one which was clearly provided for in the original procurement and contract documents (as set out in Rule 17 of the Contracts Procedure Rules, and Regulation 72 of the Procurement Regulations 2015).
- 7.3. The report sets out the reasons why this extension is proposed. It notes that the performance of the incumbent provider is satisfactory.
- 7.4. The extension of this contract is not a Key Decision under the Constitution because the approval to award the contract on the basis of the extension was approved at the point the contract was awarded. However, where the value of an extension to a services contract is less than £500,000, the decision on the extension can be taken by the relevant Executive Director.
- 7.5. The Equality Act 2012 (the Act) places on the Council a public sector equality duty (the equality duty or the duty). It covers the following nine protected characteristics: age, disability, gender reassignment, marriage and civil partnership, pregnancy and maternity, race, religion or belief, sex and sexual orientation.
- 7.6. In summary, the Council must, in the exercise of its functions, have due regard to the need to eliminate unlawful discrimination, harassment and victimisation and other conduct prohibited by the Act; advance equality of opportunity between people who share a protected characteristic and those who do not; and foster good relations between people who share a protected characteristic and those who do not.



- 7.7. The duty is a “have regard duty”, and the weight to be attached to it is a matter for the decision maker, bearing in mind the issues of relevance and proportionality. It is not an absolute requirement to eliminate unlawful discrimination, advance equality of opportunity or foster good relations.
- 7.8. The Equality and Human Rights Commission has issued Technical Guidance on the Public Sector Equality Duty and statutory guidance entitled “Equality Act 2010 Services, Public Functions & Associations Statutory Code of Practice”. The Council must have regard to the statutory code in so far as it relates to the duty and attention is drawn to Chapter 11 which deals particularly with the equality duty. The Technical Guidance also covers what public authorities should do to meet the duty. This includes steps that are legally required, as well as recommended actions. The guidance does not have statutory force but nonetheless regard should be had to it, as failure to do so without compelling reason would be of evidential value. The statutory code and the technical guidance can be found at: <http://www.equalityhumanrights.com/legal-and-policy/equality-act/equality-act-codes-of-practice-and-technical-guidance/>.
- 7.9. The Equality and Human Rights Commission (EHRC) has issued guides for public authorities in England giving advice on the equality duty. The ‘Essential’ guide provides an overview of the equality duty requirements including the general equality duty, the specific duties and who they apply to. It covers what public authorities should do to meet the duty including steps that are legally required, as well as recommended actions. The other four documents provide more detailed guidance on key areas and advice on good practice.

## **8. Climate change and environmental implications**

- 8.1. The Council has made a commitment to making the borough carbon neutral by 2030.
- 8.2. The contracts set out in this report will not have any negative impact on the rate of energy consumption or increase of carbon admissions.
- 8.3. Buildings are maintained by various landlords and RSL’s and the energy efficiency of services including numbers of transitions to SMART meters etc will be discussed in contract monitoring meetings and assessed during Quality Assurance visits.
- 8.4. Recycling should be proactively promoted within the contracts and will be monitored during scheme visits and will be discussed with residents.

## **9. Crime and disorder implications**

- 9.1. There are no crime or disorder implications.

## **10. Health and wellbeing implications**

- 10.1. The services in this report will have a positive impact on health, mental health, and wellbeing by providing shelter, housing and support to rough sleepers in the borough.
- 10.2. The services in this report will have a positive impact on social, economic and environmental living conditions that indirectly affect health by providing good quality accommodation with support to address health issues early on and to ensure wrap around services are in place.

## **11. Social Value implications**

- 11.1. BLG Mind is an organisation delivering support to vulnerable residents in the borough independently of local authority funding, promoting a range of social value in the borough.

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- 11.2. The council is an officially accredited London Living Wage (LLW) Employer and is committed to ensuring that, where appropriate, contractors and subcontractors engaged by the council to provide works or services within Lewisham pay their staff at a minimum rate equivalent to the LLW rate. Successful contractors will be expected to meet LLW requirements and contract conditions requiring the payment of LLW will be included in the service specification and contract documents
- 11.3. The incorporation of Social Value into Lewisham contracts will significantly help the Council to deliver on its strategic corporate and Mayoral priorities and deliver added value for the borough as a whole.

**Background papers**

n/a

**12. Decision**

- 12.1. Executive Director of Community Services is recommended approves extension the current Dementia Hub contract, held by BLG Mind, for the delivery of the Lewisham Dementia Hub and Lewisham Community Wellbeing for the period of March 2022 to February 2023 at a cost of £291,342.



17/01/2022

.....

Date.....

Tom Brown – Executive Director for Community Services

### 13. Glossary

<b>In-house</b>	Services delivered by the Council instead of commissioning third parties.
Innovative	New; pioneering. Delivering services in ways which use imagination and new ideas about delivering services. Innovation is at the core of the Council's aspiration to deliver better services to local communities
In-Source	The process from delivering a service by a third party to delivering a service by the Council.
Integrated Care System (ICS)	Joined up, coordinated health and social care that is planned and organised around the needs and preferences of the individual, their carer and family. This may also involve integration with other services for example housing.
Integrated Community Based Care	Coordination of care services for defined groups of people, e.g. older people, people with learning disabilities, etc. (King's Fund)
Lay Visitors	Citizens taking part in the contract monitoring process with an aim to give an independent perspective of how services are run. They are usually volunteers with an interest in local services and communities. Their views are valued and included in the monitoring reports produced by Council officers

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Lead Providers	Three homecare providers who were awarded contracts by the Council in 2016 to provide all homecare services in the borough. They are each allocated a geographical area within which they have the sole responsibility to provide home care.
Lewisham Health and Care Partners	Lewisham Health and Care Partners is a partnership of the main health and care commissioners and providers in Lewisham. The partners include NHS Lewisham Commissioning Group, Lewisham Council, One Health Lewisham Ltd GP Federation, South London and Maudsley NHS Foundation Trust and Lewisham and Greenwich NHS Trust (Lewisham CCG)
Market Shaping	Working together with other partners to encourage services to meet local need and ensuring there is enough supply of different types of services.
Market Sustainability	Ensuring a robust and a varied local market of providers by awarding financially viable contract to a range of providers; avoiding to rely on a small number of providers who may be too 'big to fail'.
Multi-Disciplinary Team (MDT)	A Multidisciplinary Team is a group of professionals from one or more clinical disciplines who together make decisions regarding recommended treatment of individual patients/service users. MDTs may include social care professionals and independent providers.
NHS Fully Funded Continuing Healthcare	Ongoing care outside hospital for someone who is ill or disabled, health care arranged and funded by the NHS. This type of care can be provided anywhere, and can include the full cost of a place in a nursing home. It is provided when your need for day to day support is mostly due to your need for health care, rather than social care. The Government has issued guidance to the NHS on how people should be assessed for continuing health care, and who is entitled to receive it.

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Options Appraisal	<p>The options appraisal allows a number of different delivery model options to be explored and evaluated against a set of agreed criteria, leading to the selection of the preferred option. This stage can commence once the function of the service has been clearly defined. (<a href="http://www.gov.uk">www.gov.uk</a>)</p>
Outcome Focussed Care	<p>In social care, an 'outcome' refers to an aim or objective you would like to achieve or need to happen – for example, continuing to live in your own home, or being able to go out and about. You should be able to say which outcomes are the most important to you, and receive support to achieve them.</p>
Personal Budgets	<p>Money that is allocated to you by your local council to pay for care or budget support to meet your assessed needs. The money comes solely from adult social care. You can take your personal budget as a direct payment, or choose to leave the council to arrange services (sometimes known as a managed budget) – or a combination of the two.</p> <p>An alternative is an individual service fund, which is a personal budget that a care provider manages on your behalf. A personal health budget may also be available: it is a plan for your health care that you develop and control, knowing how much NHS money is available.</p>
Personalisation	<p>The principle behind the current transformation of adult social care services, and also related to health services. Personalisation refers to the process of providing personalised, flexible care that is intended to promote the independence of those who need care.</p>
Primary Care Networks	<p>From 1 July 2019, all patients in England will be covered by a primary care network. They aim to integrate primary care with secondary and community services, and bridge a gap between general practice and other types of healthcare services. Primary Care is health care services provided in the community as the first point of contact, e.g. a GP or an advice clinic (includes GPs, community pharmacists, dental, optometry (eye health)).</p>

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Procurement	The process of buying or purchasing goods or services.
Public Health	<p>“Public health is generally thought of as being concerned with the health of the entire population, rather than the health of individuals – and therefore requiring a collective effort – and as being about prevention rather than cure. The three areas of public health are: health improvement; health protection; and health services.</p> <p>Under the Health and Social Care Act, responsibility for public health is to be taken over from the NHS by local government. A national public health service, Public Health England will also be created.</p>
Social Prescribing	Connecting people to community groups and services, for example, a local arts and crafts group. Primary purpose of social prescribing is to combat social isolation and to help people take part in meaningful activities.
Stakeholder	A person with an interest or concern in something, community services in this case.
Sustainable Community Strategy	The role of the sustainable community strategy is to set out the strategic vision for a place. It provides a vehicle for considering and deciding how to address difficult cross-cutting issues such as the economic future of an area, social exclusion and climate change. ( <a href="http://www.local.gov.uk">www.local.gov.uk</a> )

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Sustainable Provider Operating Costs Tool (SPOCT)	A costing mechanism developed by ADASS, which aims to help commissioners and providers decide on rates that are sustainable and effective
The Care Act	A law passed in Parliament in 2012, bringing together various pieces of legislation and setting out new duties and expectations from local authorities
Time and Task	Care activity delivered at a specific time
Tissue Viability	Tissue viability is a relatively new discipline, which started in the 1980s and has been defined as a growing speciality that primarily considers all aspects of skin and soft tissue wounds, including acute surgical wounds, pressure ulcers and all forms of leg ulceration (Tissue Viability Society, 2014).
Urgent Community Response Accelerator Scheme	South East London's Integrated Care System (ICS) is to become one of seven new urgent community response accelerator sites across the country. It aims to provide an assessment in a patient's home if they are in a crisis.
Wellbeing	Used by the World Health Organisation (1946) in its definition of health as "a state of complete physical, mental and social wellbeing and not merely the absence of disease or infirmity". More recently the concept was described as "feeling good and functioning well" (New Economics Foundation, 2008). Creating wellbeing (of which good physical health is a component) requires the mobilisation of the widest assets to ensure community cohesion, safety and so on.

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Workforce Development	Support for workers to become capable, skilled and confident.
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### 13. Report author and contact

13.1. Polly Pascoe

13.2. *Polly.pascoe@lewisham.gov.uk*,

### 14. Comments for and on behalf of the Director of Law, Governance and HR

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## Overview and Scrutiny Business Panel

### Scrutiny Update

**Date:** 25 January 2022

**Key decision:** No

**Class:** Part 1

**Ward(s) affected:** All

**Contributors:** Assistant Chief Executive (Head of Overview and Scrutiny)

### Outline and recommendations

The purpose of this item is for Members to receive an update from Select Committee Chairs on any scrutiny activity related to their Committee that they wish to bring to the Panel's attention. The Head of Overview and Scrutiny may also provide an update if the Select Committees have met since the last Business Panel meeting.

#### 1. Summary

- 1.1. The intention of this item is to provide Members with an update on current scrutiny activity, including the work of the there task and finish groups.

#### 2. Recommendation

- 2.1. Members are asked to disuss and note any information provided.

#### 3. Scrutiny Update

##### ***Select Committees***

- 3.1 The current round of Select Committee meetings is taking place, which includes scrutiny of budget proposals:

- Healthier Communities – 12 January
- Safer Stronger Communities – 13 January
- Sustainable Development – 18 January
- Housing – 20 January
- Children and Young People – 26 January
- Public Accounts – 27 January

- 3.2 Select Committee Chairs are invited to provide an update on any scrutiny activity related to their committee that they wish to bring to the Panel's attention.
- 3.3 The work programmes for each Select Committee are attached at Appendix A.

#### ***Overview and Scrutiny Committee***

- 3.4 The full Overview and Scrutiny Committee met on 30 November to consider a report on the climate emergency and the Future Lewisham theme "A Greener Future". This work was led by Councillor Penfold and Councillor Krupski and a number of recommendations were made. There was also an update on the implementation of the recommendations made at the last meeting, concerning the resident experience programme and it was agreed that councillors would continue to be involved in this area of work.
- 3.5 The next meeting of the committee on 22 February 2022 will focus on the Future Lewisham priority "An Economically Sound Future". Miatta Fahnbulleh, Chief Executive of the New Economics Foundation, will speak to Members about sustainable local economic growth and the Committee will hear from the Head of Economy, Jobs and Partnerships on the local context and activity relating to attracting and supporting businesses and supporting residents into work. Work being undertaken by partners will also be considered.

#### ***Task and Finish Groups***

- 3.6 Three time limited task and finish groups (TFGs) were established last year by the Overview and Scrutiny Committee to look at:
- Improving digital inclusion for Lewisham residents with a learning disability to improve quality of life
  - Improving Wi-Fi access and connectivity to improve educational outcomes for Lewisham's pupils, particularly those most in need
  - Retrofitting and insulating homes in Lewisham to achieve climate change targets.
- 3.7 The TFGs recently held informal mid-way meetings to catch up on the work that has been completed so far and to consider plans for the solutions stage of the investigations.

#### ***Digital Inclusion for Adults with Learning Disabilities TFG***

- 3.8 The review has heard evidence and met with a wide range of groups, organisations and individuals in Lewisham and nationally. For example, Lewisham Speaking UP, Socitm, Leeds City Council, Digital Poverty Action Alliance, Lewisham Homes, Mencap, a range of council officers and many more.
- 3.9 The group is starting to consider areas for recommendations it feels will help increase digital inclusion in Lewisham amongst residents with learning disabilities.
- 3.10 The final meeting of the task and finish group will be held on 3 February 2022. Members of the group will agree their final report, summarising the evidence they have received, and make their recommendations.

#### ***Digital Inclusion in Education TFG***

- 3.11 The digital inclusion in education in education task and finish group set out with an

ambitious programme to engage with a range of practitioners, researchers and local stakeholders. The group quickly realised that there are many facets to the concept of inclusion and that the issues of connectivity and availability of devices should be seen alongside varying levels of confidence of those using the available technologies. Teachers and leaders from local schools shared examples of best practice and reflected on the challenges of moving schooling online so rapidly and completely during the early stages of the pandemic. The shared experience from the first lockdown (March 2020) was of making the best of the options at hand. Pupils without devices were lent spare equipment and those without access to internet had paper packs delivered to them. In later lockdowns, and in periods of disruption, schools used their experiences to meet the challenge head on. Established ways of working were better refined and crowd funding campaigns and emergency funds were used to provide devices and access to the majority of those who needed it.

- 3.12 Realising that ‘connectivity’ is only part of the issue of inclusion, the group has also considered the availability of space for pupils to learn and encountered familiar issues of overcrowding and unsuitable housing. The group also heard challenges to the idea that young people are ‘digital natives’, who are capable of accessing services online and are confident in engaging virtually. These challenges also relate to teachers, support staff and parents – who might need additional training and support to make the best of the technology available. The group recognises that there may be added challenges for children and young people in temporary accommodation and those with special educational needs and disabilities – and has ensured that it has followed this line of questioning throughout the review.
- 3.13 The group is now meeting with officers to test ideas for recommendations before the final formal meeting in February.

#### ***Retrofitting and insulating homes in Lewisham TFG***

- 3.14 Determined to support the Council in its ambition to reach net zero emissions by 2030, the housing retrofit task and finish group has been engaging with housing providers, regional partners and local stakeholders. In early evidence from officers, the group heard in detail about the scale of the challenge of retrofitting Lewisham’s homes. The issue is complicated further by the mix of tenures, ages and housing types in the borough. Progress in this area has been slow across all types of housing – and the source of the substantial sums of funding needed to carry out this work has not yet been identified.
- 3.15 Lewisham Homes has produced its first ever sustainability strategy alongside its asset management strategy. The group considered these in their early form. Both documents support the 2030 ambition – and information about the current condition of the housing stock – and the potential integration of retrofit work with planned upgrades and replacements is positive. However, it is estimated that to achieve the targets set out in Lewisham’s Climate Emergency Action Plan £96m of new funding will need to be identified.
- 3.16 All local authorities are grappling with similar issues and the group heard from officers at the Greater London Authority and London Councils about initiatives, ideas and plans to make retrofit successful. The group also engaged with initiatives taking place across the boundaries of the south London borough’s and learnt about the in-depth work taking place with Lambeth and Southwark councils to map the requirements for skills, training and jobs in ‘green industry’.
- 3.17 Residents were invited to give their views on barriers to retrofit through an online consultation and in focus groups held in December 2021. The themes drawn out from this work helped to centre the views and experiences of home owners, many of who

are also concerned about the climate emergency but who currently have limited options for retrofit. The group is working towards producing its final report for submission to Mayor and Cabinet in March. A number of final evidence sessions are planned – alongside: an ideas workshop, discussion with cabinet members and the final meeting in the last week of February. Even in the context of strained finances and limited resources, the group aims to demonstrate that there are levers that the Council can pull to move this work forwards.

- 3.18 As outlined above, is envisaged that all three TFGs will complete their work by the end of February 2022 and have final, formal meetings where recommendations can be agreed. The Overview and Scrutiny Committee will consider the Mayor and Cabinet response to any recommendations made by the groups and consider whether any follow up work / progress updates on recommendation implementation are required.

#### **4 Financial implications**

- 4.1 Scrutiny work is managed within existing budgets. Formal recommendations to the Mayor arising out of any specific work items within select committee work programmes or considered by TFGs are evaluated in the usual way through the process of formal reports. There are no direct financial implications arising from this report.

#### **5 Legal implications**

- 5.1 There are no direct legal implications arising from this report.

#### **6 Equalities implications**

- 6.1 The [Equality Act 2010](#) (The Act) legally protects people from discrimination in the workplace and in wider society. It replaced the previous anti-discrimination laws with a single act, making the law easier to understand and strengthen protection in certain situations. It covers the following nine protected characteristics: age, disability, gender reassignment, marriage and civil partnership, pregnancy and maternity, race, religion or belief, sex and sexual orientation.
- 6.2 The Act also imposes a public sector equality duty. This means that in public bodies, of which this Council is designated, they must consider all individuals in carrying out their day-to-day work when shaping policy, in delivering services and in relation to their own employees. It also requires public bodies to:
- Have due regard to the need to eliminate discrimination
  - Advance equality of opportunity
  - Foster good relations between different people when carrying out their activities
- 6.3 The Council recognises diversity is one of its strengths and is committed to creating a more inclusive community. Therefore, having due regard to the Act, is confirmation of the Council's commitment to eliminating all forms of discrimination against any group within the community and to actively promote an equality of opportunity and positive community partnership.
- 6.4 The delivery of the Council's equalities objectives is to be achieved through the delivery of all of the Council's strategies, plans and procedures. As such, all select committees and other scrutiny bodies, when planning their work and scrutinising items, bear in mind the delivery of the Council's equality objectives.
- 6.5 Scrutiny tries to make sure that its work reflects the diversity of Lewisham's communities and that the views of residents are fairly represented in scrutiny

processes. Any recommendations arising from scrutiny work support the Council's corporate strategy and reflect the needs of local residents.

## **7 Climate change and environmental implications**

7.1 There are no direct climate change or environmental implications arising from this report.

## **8 Crime and disorder implications**

8.1 There are no direct crime and disorder implications arising from this report.

## **9 Health and wellbeing implications**

9.1 There are no direct health and wellbeing implications arising from this report.

## **10 Glossary**

<b>Term</b>	<b>Definition</b>
Overview & Scrutiny	Overview and scrutiny is the way in which Mayor and Cabinet (the 'Executive'), officers and external organisations are held to account for the decisions that they make. It is led by councillors who are not members of the Executive. They also influence policy development and investigate issues of local concern, making recommendations for improvement.
Overview and Scrutiny Committee	A committee made up of all non-executive councillors which carries out scrutiny focussing on strategic and cross cutting issues.
Overview & Scrutiny Business Panel (OSBP) and Education OSBP	<p>Lewisham has two Business Panels (sub-committees of the Overview and Scrutiny Committee).</p> <p>OS Business Panel is made up of the chair and vice-chair of the Overview and Scrutiny Committee, the chair of each of the Select Committees, and two other non-Executive councillors.</p> <p>The main functions of Business Panel are reviewing key decisions once they have been taken (potentially "calling in" key decisions that have been made but not yet implemented); coordinating and approving the overall scrutiny work programme; and allocating scrutiny work in the event that it crosses the remit of more than one scrutiny body.</p> <p>Three parent governors and two diocesan representatives sit on the Education Business Panel, alongside the councillors that make up the regular Business Panel. The Education Business Panel reviews (and can call-in) key decisions that are education matters.</p>

Select Committee	Lewisham has six Select Committees (sub-committees of the Overview and Scrutiny Committee), each made up of non-Executive councillors and responsible for scrutinising a specific service area. Select Committees gather evidence to help them review policies and performance and make recommendations to improve outcomes for residents.
Select Committee Work Programmes	The annual programme of work setting out the matters which each select committee will scrutinise over the year.
Task and Finish Group (TFG)	A time limited scrutiny body which gathers evidence in relation to a topical issue of concern in order to make recommendations to improve outcomes for residents.

## 11 Report author and contact

11.1 Charlotte Dale, Head of Overview and Scrutiny, 0208 31 48286,  
[charlotte.dale@lewisham.gov.uk](mailto:charlotte.dale@lewisham.gov.uk)

**Children and Young People Select Committee work programme 2021-22**

Work Item	Type of item	Strategic Priority	17-Jun	22-Sep	25-Nov	26-Jan	16-Mar
Election of the Chair and Vice-Chair	Constitutional requirement						
Select Committee work programme 2021/22	Constitutional requirement	CP3					
Children and Young People's wellbeing and mental health: status and trends	standard item	CP3 & CP5					
Early Help review progress report	policy development	CP3 & CP5					
Financial stabilisation - budget update and medium term plan	performance monitoring	All					
Children's Social Care Placements - cost and quality	performance monitoring	CP3&5					
Elective Home Education	standard item	CP3 & CP5					
School places planning and children going out of borough	standard item	CP3 & CP5					
Apprenticeships	standard item	CP3 & CP4					
Play Strategy	policy development	CP3 & CP5					
Budget cut proposals	standard item	All					
Embedding race equality in Lewisham's schools - to include data on exclusions, alternative provision attainment	performance monitoring	CP3 & CP5					
Safeguarding - Ofsted Improvement Plan	performance monitoring	CP3 & CP5					

**Information Items, events and visits**

Young Mayor and Advisors	informal meeting	CP3 & CP5					
Annual school standards report	performance monitoring	CP3					
Play strategy update	policy development	CP3 & CP5					
Annual report on attendance and exclusions	performance monitoring	CP3					
Corporate Parenting and Looked After Children annual report	performance monitoring	CP3 & CP5					agreed to delay until April or May
Safeguarding annual report (formerly LSCB)	Performance Monitoring	CP3 & CP5					agreed to delay until April or May
Meeting with Young Mayor and Advisors	informal meeting	CP3 & CP5				21-Feb	
Meeting with Apprentices	informal meeting	CP3 & CP4				TBC	
Visit to 'Nurture' Provision in a school	informal meeting	CP3				TBC	

		Corporate Priorities	
	Item completed		
	Item on-going	CP1 Open Lewisham	CP5 Delivering and defending - health, social care, support
	Item outstanding	CP2 Tackling the Housing Crisis	CP6 Making Lewisham greener

## Healthier Communities Select Committee work programme 2021/22

Item	Type	Priority	Delivery	21-Jun	08-Sep	02-Nov	12-Jan	01-Mar
Confirmation of Chair and Vice Chair	Constitutional req	CP5	June					
Work programme 2021-22	Constitutional req	CP5	June					
Lewisham system recovery	Standard item	CP5	June/Jan					
Migrant charging update	Standard item	CP5	Sept					
Adult social care review update	Standard item	CP5	Sept/Jan					
Lewisham Adult Safeguarding Board (LASB) annual report	Standard item	CP5	Nov					
The Birmingham and Lewisham African & Caribbean Health Inequalities Review (BLACHIR)	Standard item	CP5	Nov					
Budget cuts proposals	Standard item	CP5	Jan					
Leisure centres performance management	Standard item	CP5	March					
Care homes and market stability	Standard item	CP5	March					

Information reports, briefings and visits	Type	Priority	Delivery					
Lewisham Adult Safeguarding Board (LASB) annual report	Performance monitoring	CP5	Nov					
Lewisham and Greenwich NHS Trust (LGT) quality account	Performance monitoring	CP5	tbc					
South London and Maudsley NHS Trust (SLaM) quality account	Performance monitoring	CP5	tbc					
Adult Learning Lewisham (ALL) annual report	Performance monitoring	CP5	July					
Health and care bill	Briefing	CP5	Sept					
Migrant charging update	Standard item	CP5	Sept					
Pathology changes - impact on GP services	Performance monitoring	CP5	Tbc					
Annual public health report	Performance monitoring	CP5	July					

	Item completed
	Item on-going
	Proposed timeframe



## Housing Select Committee work programme 2021/22

Item	Type	Priority	Delivery	07-Jun	16-Sep	09-Dec	20-Jan	10-Mar
Confirmation of Chair and Vice Chair	Constitutional req	CP2	June					
Allocations policy	Standard item	CP2	June					
Work programme 2021-22	Constitutional req	CP2	June					
Lewisham Homes annual report and business plan	Performance monitoring	CP2	Sept					
Resident engagement in housing development - response to in-depth review	M&C response	CP2	Sept					
Rent and service charge increases	Standard item	CP2	Nov					
Support to families with children in education impacted by homelessness	Standard item	CP2	Nov					
Lewisham Homes repairs	Standard item	CP2	Jan					
Shared ownership	Standard item	CP2	Jan					
Location Priority Policy	Standard item	CP2	Jan					
TA Procurement Strategy	Standard item	CP2	March					
Progress update on housing and homelessness strategies	Standard item	CP2	March					

Information reports, briefings and visits	Type	Priority	Delivery					
Regenter B3 annual report and business plan	Performance monitoring	CP2	July					
Additional licensing update	Performance monitoring	CP2	Sept					
Empty homes strategy	Standard item	CP2	tbc					
New homes programme update	Performance monitoring	CP2	Sept					

	Item completed
	Item on-going
	Proposed timeframe

**Public Accounts Select Committee Work Programme 2021-22**

Item	Type of item	Priority	07-Jul-21	23-Sep-21	01-Dec-21	27-Jan-22	17-Mar-22
Draft contract management framework	Policy development	All					
Medium term financial strategy	Standard item	All					
Financial results 2020-21	Performance monitoring	All					
Children's social care	Performance monitoring	All, CP3					
Adult social care review	Performance monitoring	All, CP5					
Treasury management	Performance monitoring	All		Mid-year review		Draft 22-23 strategy	
Budget cuts	Performance monitoring	All					
Capital programme review	Performance monitoring	All					
Council budget 2022-23	Policy development	All					
Audit Panel update	Performance monitoring	All					

Information items

Annual complaints report	Information	All					
Financial forecasts 2021-22	Information	All					
Reserves update	Information	All					
Asset strategy update	Information	All					
Income generation and commercialisation update	Information	All			Review response		

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## Safer Stronger Communities Select Committee 2021/22

Work Item	Type of review	Strategic Priority	Delivery deadline	16-Jun	21-Sep	04-Nov	13-Jan	03-Mar
Budget	Standard Item	CP1-CP7	Sep-20					
Confirmation of Chair and Vice-Chair	Constitutional requirement	CP1	Jun-21					
Select Committee Work Programme 2021/22	Constitutional requirement	CP1 and CP7	Jun-21					
Violence Against Women and Girls Strategy	Pre-decision	CP1 and CP7	Nov-21					
Main Grants Programme	Pre-decision	All	Jan-21				recommendations for funding	
Borough of Culture	Performance monitoring	CP1	Jun-21					
Libraries	Performance monitoring	CP1	Sep-21		Deferred			
Local Assemblies Review and future inc. NCIL	Performance monitoring	CP1	Sep-21					
Equalities Review - 6- month update	Performance monitoring	All	Nov-21					
Safe Lewisham Plan	Performance monitoring	CP7	Jan-21					
Update from local Police and Fire	performance monitoring	CP7	Jan-21					
Prevent TBC	performance monitoring	CP7	Jan-21					
HR Update	performance monitoring	TBC	Mar-21					

### Information Reports, briefings and minutes

Equalities Data Digest	Performance monitoring	CP1 + CP7	on-going				As part of report to committee	
Public Health Approach to Violence Reduction	Performance monitoring	CP7	on-going					

	Item completed
	Item on-going
	Proposed timeframe

**Sustainable Development Select Committee work plan 2021-22**

Item	Type	Priority	30-Jun-21	15-Sep-21	23-Nov-21	18-Jan-22	17-Feb-22
Catford Town Centre Regeneration: masterplan framework	Performance monitoring	All					
Emissions based short stay parking and motorcycle charging	Policy development	CP6					
Waste strategy	Policy development	CP6					
A21 Strategy	Policy development	CP6					
Environmental operations review (including mechanisation proposal)	Standard item	CP6					
Implementation of the transport strategy: walking, cycling strategy and healthy neighbourhoods	Policy development	CP6					
Budget cuts	Standard item	All					
Local plan consultation update (regulation 19 approval)	Performance monitoring	CP6					
Statement of community involvement	Policy development	All					

Information items

Annual parking report	Information	CP6					
Biodiversity action plan update	Information	CP6					
SKA sites supplementary planning document review/consultation outcomes	Information	All					
Flood risk management	Information	CP6					
Parks and open spaces strategy update	Information	CP6					
Major planning developments update (incl Bakerloo line)	Information	CP6					
Air quality action plan update	Information	CP6					
Economic recovery on the high street	Information	CP4					
Borough of culture creative legacy	Information	All					

## Corporate Priorities

### Priority

1	Open Lewisham	CP 1
2	Tackling the Housing Crisis	CP 2
3	Giving Children and young people the best start in life.	CP 3
4	Building an inclusive local economy	CP 4
5	Delivering and defending: health, social care and support	CP 5
6	Making Lewisham greener	CP 6
7	Building Safer Communities	CP 7